# UNIVERSITATEA TRANSILVANIA DIN BRASOV FACULTATEA DE STIINTE ECONOMICE SI ADMINISTRAREA AFACERILOR

## Programul de studii

#### **BUSINESS ADMINISTRATION**

#### Cursuri de ZI

## TEMATICA EXAMENULUI DE LICENȚĂ - proba scrisă

#### Sesiunea IULIE 2023 – FEBRUARIE 2024

#### **TOPICS FOR THE FINAL EXAM - JULIY 2023**

- I. ECONOMICS OF THR FIRM lect.dr. Dana Adriana Lupșa-Tătaru
- 1. Internal and external environment of the firm
- 2. Communication and power in management
- 3. Corporate social responsibility

#### Refrences:

- 1. Baird, L.S., Post, J.E., Mahon, J.F. (1990) Management. Functions and responsibilities, New York: Harper and Row Publishers
- 2. Lupșa-Tătaru, D.A. (2019) Economics of the company, Brașov: Transilvania University Publishing House
- 3. Lupṣa-Tătaru, D.A. (2019), course notes, (2020/2021), Economics of the firm
- 4. Popescu, M., Dascălu, A., Albu, R.G. (2004) Management, Brașov: Ed. Informarket

- II. HUMAN RESOURCES MANAGEMENT lect.dr. Cristina NICOLAU
  - 1. Organisational structures design
  - 1.1. Organisational design general issues
  - 1.2. Types of organisational structures
  - 1.3. Centralisation vs. decentralisation
  - 2. Organisational management
  - 2.1. Leadership
  - 2.2. Management styles (Michigan & Ohio studies; Douglas McGregor, Rensis Likert, Tannembaum & Scmidt, Blake & Mouton and "Contingency" theories)
  - 3. Personnel Compensation

- 3.1. Strategic payment planning & waging
- 3.2. Pay for performance and financial incentives
- 3.3. Benefits and services

## 4. Managing careers

- 4.1. Career start-up
- 4.2. Roles in career planning and develoment
- 4.3. Employee career development
- 4.4. Managing promotions and transfers
- 4.5. Retirement

#### Bibliography:

**Armstrong, M. (2006**) <u>A Handbook of Human Resources Management, Practice</u>, the 10<sup>th</sup> edition, Philadelphia: Kogan Page

Cole, G.A. (1990) Personnel Management, the 3rd edition, London: D.P. Publications Ltd

Dressler, G. (2008) Human Resource Management, the 11th edition, New Jersey: Pearson Education

Foris, T. (2007) Managementul Resurselor Umane, Braşov: Ed. Infomarket

## III. COMPANY FINANCE - prof.dr. Gheorghița DINCĂ

## 1. Investment Decision Rules (Capital Budgeting Techniques)

- 1.1. Unsophisticated techniques: the average rate of return and the payback period
- 1.2. Sophisticated Capital Budgeting Techniques: net present value and the internal rate of return

#### 2. The cost of capital

- 2.1. Cost of bonds
- 2.2. Cost of banking loans
- 2.3. Cost of equity (Dividend growth model and Capital asset pricing model)

#### References

- 1. Brealey, R. & Myers, S. (2003). Principles of Corporate Finance, Seventh Edition, McGraw-Hill
- 2. Dincă, G, Dincă M. S. (2018). Finanțe / Finance, Transilvania University Publishing House
- 3. Dincă G., note de curs, (2018/2019), Corporate Finance